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To Whom It May Concern:

Please consider this a letter of reference for Davis Constructors & Engineers, Inc. Davis was the general contractor for the Anchorage Museum's Rasmuson wing, a 31,000-square-foot addition, which opened in September 2017, as well as a contractor for other Museum projects, including the Alaska exhibition, Discovery Center and earthquake repairs.

The Anchorage Museum is a center of Anchorage's downtown and civic life—a key institution that connects people and serves an important role in the identity and life of the community. In expanding the Museum, we felt a significant responsibility to the community, to downtown and to the future of the institution to make sure the building, its team, and its processes best reflected the longevity and aspirations of Anchorage. We selected an Alaskan firm as general contractor to work closely with the Museum on construction and project management in order to support the Museum's vision of reflecting the North and its people. The project was demanding in its goals, timeline, budget and design standards.

Davis Constructors met the challenges through its commitment to community, respect for relationships, professional standards, willingness to listen, commitment and dedication to the process and the project goals, and impressive responsiveness to any concerns. They were true collaborators, working with Museum staff and leadership, private donors and other stewards of the project, architects, and the public. They recognized the high-profile and high-potential nature of the project and delivered an outcome that was immensely satisfying and successful to all stakeholders.

It is the willingness to work together, to be committed problem solvers, that makes the best team members, and Davis Constructors demonstrated each day that they were committed to both vision and solutions.

Sincerely,

Julie Decker, Director/CEO

ANCHORAGE MUSEUM